

Poonawalla Fincorp Limited

(Formerly known as Magma Fincorp Limited)

Investor Presentation Q1FY23

Agenda



1	Overview		2-6
2	Executive Summary & Business Update	•	7-15
3	Business and Financial Highlights: Consolidated	•	16-23
4	Business and Financial Highlights: Subsidiary (PHFL)	•	24-31
5	Board Members	•	32-33
6	Appendix: Digital Capabilities		34-39

2

Poonawalla Fincorp At a Glance



What defines us

"Young and resilient NBFC which rebooted itself in the most trying times of pandemic"

"Catering to the financing needs of young India, both consumer and MSME business"

"Offering diversified products to have a sustainable business growth"

"Agility of a fintech along with best-in-class risk management and customer experience"

"Technology enabled to foster innovation and differentiation and lead in chosen segments"

"Focussed on creating value for customers, shareholders, employees and other stakeholders"

AUM

₹ **17,660** cr

+22% YoY | +7% QoQ

Gross Stage 3

2.19%

-319 bps YoY | -47 bps QoQ

RoA

3.4%

+155 bps YoY | +29 bps QoQ

Debt / Equity

1.7x

Q1FY23 Disbursement

₹ 3,436 Cr +98% YoY | +3% QoQ

Net Stage 3

0.95%

-176 bps YoY | -16 bps QoQ

Networth

₹ 6,235 Cr

+9% YoY | +3% QoQ

CRAR (Standalone)

46.1%

Poonawalla Fincorp

at

Right Time

Right Place

- - Formalization of MSME
 - Rising digital penetration

Growing per capita income

- Growing acceptability of credit
- Aspirational lifestyle

Right Aspiration

- Growing demand for Pre-owned Cars
- MSME resurgence post pandemic
- Consumption driven economic growth
- Desire for superior digital experience while taking credit

- Capitalize on the national transition
- Changed our business model in record time to address the changing market needs

Management Vision 2025

Performance in line with the long-term guidance



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To be amongst the **Top 3 NBFCs in consumer and MSMEs**

Risk-calibrated accelerated growth, ~3x of FY21 AUM

Amongst the lowest COF in the industry ~250 bps reduction in borrowing Cost

Best-in-class Asset Quality; **Net Stage 3 < 1%**

Accelerate the growth trajectory of PHFL followed by value unlocking through IPO

On the right track (Q1FY23)

Leadership board position in POC and LTP on monthly disbursement basis
AUM 1.24x of FY21 | Focused AUM 1.85x of FY21
Launch of new products + DDP distribution model

264 bps reduction in average cost of borrowing between Q1FY23 and Q1FY22

Net Stage 3 at 0.95 % as on 30th June 22

Initiated fund raise of upto ₹1,000 cr for value unlocking & future growth

Scalable Business Model to drive Profitable Growth

Uniquely Positioned



Inherent Strengths...

Brand Strength

 Flagship financing arm of Cyrus Poonawalla Group with shared brand identity

Robust Balance Sheet

 Low leverage of 1.7x leading to well protected liability book in rising rate environment

Digital First and Technology Led

- Digitalized end to end processes
- Advanced data analytics being leveraged for business use cases

Distribution Aligned with Target Market

- Focus on Direct, Digital & Partnership (DDP) led distribution while optimizing the channel partner mix
- Significant traction witnessed in DDP Mix

Retail Franchise

- Focus on consumer & MSMEs
- PAN-India retail franchise
- Granular book | Risk based pricing

Efficiently Managed Liability Book

- Flagship group company Serum Institute of India rated 'AAA'
- Both PFL & PHFL rated 'AA+/stable'
- Initiated capital market journey

... that give us "Right to Win" the customers

Amongst the best Turn Around Time for loan disbursals

Source of competitive edge

Superior customer experience throughout the journey

Focus on maximizing customer delight and advocacy

Plug & play API tech stack, speed of execution

Preferred partner for digital aggregators, FinTech & other ecosystem partners

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6	Appendix: Digital Capabilities		34-39



Profitability Protected in Rising Rate Environment while Maintaining Growth and Asset Quality



Preserving competitive edge through efficient liability management...

...while rates have been selectively passed on...

...and maintaining growth and asset quality

Dynamic liability book management

- Started capital market borrowings
- Replaced old long-term funds with low cost borrowing
- Incremental borrowings at competitive rates

- Median Disbursement IRR rose
- Key value offerings to enhance customer stickiness
 - Low TAT
 - 100% digital journey
 - Superior customer service

Balanced growth & focus on quality

- Total disbursement in Q1FY23
 higher than that in Q4FY22
- Organic disbursement grew 27%
 QoQ
- NS3 down to 0.95%

Focus on Lifetime Customer Value for Sustainable Profitability



Accelerated customer acquisition...

...at a cost lower than pure play DSA led model...

...with enhanced X-sell / upsell capabilities to maximize return

Significant traction during the quarter

- Continued momentum from existing partnerships
- Traction from new partnerships
- Entered Digital consumption loan space in Q4FY22

Direct, Digital and Partnership (DDP)
led distribution model with optimum
mix of channel partners compared to
pure play DSA led distribution

- Increasing product offering bouquet to further aid X-sell/upsell
- Launched machinery loan & supply chain finance in Q1FY23
- Leveraging advanced data
 analytics to maximize X-sell/upsell

Executive Summary - Consolidated

Consolidation phase is now propelling us into growth orbit in FY23



Strong business momentum continues in Q1



- Overall disbursement in Q1FY23 higher than that in Q4FY22 despite Q1 generally being a muted quarter
- Overall disbursement in Q1FY23 ~2x of Q1FY22 | Consistent increase in Organic disbursement up 26.5% QoQ
 Quarterly Organic disbursement (₹ cr) Q1FY22: 338 | Q2FY22: 1,295 | Q3FY22: 1,543 | Q4FY22: 2,164 | Q1FY23: 2,738
- Focused AUM growth robust at 66.1% YoY and 13.0% QoQ | Total AUM growth 22.4% YoY and 6.5% QoQ

Strengthened distribution – Digital, Direct and Partnership (DDP)



- DDP contribution increased ~2x QoQ to 34.1% of the total Q1FY23 disbursement | 147% QoQ growth in Q1FY23
- Disbursement through new partners for Digital BL, Digital PL and Digital LAP initiated during the quarter
- API-based integration with partners for information access | Strong digital acquisition channel for direct business capture

Efficiently managed liability book



- 264 bps YoY reduction in avg. Cost of Borrowing (CoB) in Q1FY23 | 49 bps QoQ reduction in Q1FY23
- Initiated capital market journey in Jul 22

 Raised ₹ 450 cr CP | Raised ₹ 250 cr maiden NCD
- Added multiple new relationships during the quarter | Moved away from consortium to multiple banking arrangement

Executive Summary - Consolidated

Consolidation phase is now propelling us into growth orbit in FY23



Asset quality Improvement



- NS3 book at 0.95% as on Jun 22 vs 1.11% as on Mar 22 and 2.71% as on Jun 21
- GS3 book at 2.19% as on Jun 22 vs 2.66% as on Mar 22 and 5.38% as on Jun 21

Rise in profitability



- Q1FY23 NIM at 9.5% vis a-vis 9.5% in Q4FY22 and 7.9% in Q1FY22.
- Q1FY23 RoA at 3.4% increased by 29 bps QoQ and 155 bps YoY
- Q1FY23 PAT stood at ₹ 141 cr up 18.5% QoQ and up 118.3% YoY

Investments in People for Future ready Organization



- Recognized as one of the most preferred workplaces 2022-2023 by Team marksmen in association with India Today
- Enhanced the ESOP coverage to include middle management: To help build meritocratic culture, retain top talent, and employee stake in growth of the company
- Started 'Future ready' human capital initiatives: Competency framework, Learning & Development initiatives, Productivity enhancement

Executive Summary - PFL (Standalone)



Key Highlights Q1FY23

AUM growth of 18.1% YoY & 7.2% QoQ

Q1 disbursement 14.3% higher than that in Q4
Organic disbursement ↑48.6% QoQ

New Products launched:
Supply Chain Finance & Machinery Loan

RoA rises to 4.1%; ↑89 bps QoQ & ↑224 bps YoY

Reduction in CoB: 7.0% | \downarrow 275 bps YoY & \downarrow 57 bps QoQ

NS3 @1.11% ↓19 bps QoQ | GS3 @ 2.68% ↓62 bps QoQ

QoQ disbursement momentum seen across all products and all sourcing channels

North: West: South: East AUM % mix

Jun22:- 28:27:31:15 | Mar22:- 30:24:28:18

PAT stood at ₹ 124 cr; ↑38.7% QoQ & ↑ 148.2% YoY

Raised capital market borrowings ₹ 450 cr CP & ₹ 250 cr maiden NCD

Executive Summary - PHFL



Key Highlights Q1FY23

AUM stands at ₹ 5,282 cr as on Jun22; ↑ 31% YoY

Gross Stage 3 Assets of 0.87%; ↓ 107 bps YoY

Disbursement of ₹ 535 cr in Q1FY23; ↑116% YoY

Operating in 20 states; 128 branches as on Jun 22

Reduction in CoB; 6.8% for Q1FY23; ↓ 236 bps YoY

North: West: South: East AUM mix %

Jun22:- 33 : 34 : 26 : 7 | Mar22:- 33 : 34 : 26 : 7

PBT of ₹ 40 cr in Q1FY23; **↑247%** YoY

Credit rating of 'AA+/ Stable' by CRISIL and CARE

State of the art, cloud-hosted LOS, LMS & CRM; Implemented digital onboarding journey for customers Initiated fund raise of upto ₹ 1,000 cr for value unlocking & future growth

Digital Transformation Yielding Results

Digital First –Tech led approach



End to End Digitalized Lending – Lower TATs, Minimal Paperwork, Reduced human intervention

- 100% digital journey capability for customers across all products via Digital KYC, Digital Onboarding (E-sign, E-agreement, E-NACH),
 Automated BRE for quick decisioning & Digital collections via multiple payment modes
- Rise in disbursements onboarded via NACH mandate with more than 90% onboarding through digital NACH
- Reduction in cash collection amount (-37%) and number of cash collection accounts (-47%) in last 12 months

Focus on customer/partner advocacy – Robotic interfaces, Straight through processing, Multiple Self-service channels

- Seamless and integrated Omni-channel customer engagement (call center, branch office, smartphone, and website) with focus on 'First Time Right' service and maximizing NPS on all transactions
- 100% digital onboarding of channel partners initiated with <1 day TAT + system-based payouts + online platform for loan application

Advanced data analytics capability – Using across sales, underwriting, collections & risk monitoring

- Policy optimization & rationalization done through portfolio deep dive using advanced analytics | Risk scorecards for pre-approved offers,
 Propensity models leading to higher sales conversions | Predictive models for delinquency and risk segmentation to streamline collection effort
- Leverage 'data intensive lake' with real time update of customer data

Product Suite

Tailored for the target segment identified



	Existing products		Upcoming products						
Pre-owned Cars	Digital Business Loans	Machinery Loan	Merchant Cash Advance						
Affordable Home Loan	Digital Personal Loan	Digital Consumption Loan	Consumer Finance						
Affordable LAP	Digital Loan to Professionals	Medical Equipment Loan	EMI Card						
Auto Lease	Digital SME LAP	Supply Chain Finance	Credit Card						
	Focus on consumer and MSME	finance to aid further growth							
Granular portfolio	Focus on credit tested customers	Data analytics driven approach	X-sell						
Digital First approach with robust underwriting & monitoring across product lines									

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Q1FY23 Performance Highlights - Consolidated



AUM

17,660

YoY | QoQ +22.4% | +6.5% CoB

6.9%

YoY | QoQ -49 bps

NIM

9.5%

YoY +155 bps | -7 bps RoA

3.4%

YoY | QoQ +155 bps | +29 bps

Disbursement

3,436

YoY +98.3% | QoQ +3.0% GS3

2.19%

 NS3

0.95%

YoY | QoQ -176 bps | -16 bps PAT

141

YoY | QoQ +118.3% | +18.5%

Q1FY23 Business Update

Portfolio attuned for growth and superior risk-adjusted returns



Pre-Owned Car

- Highest ever quarterly disbursement in Q1FY23 with 22.0% QoQ growth
- Disbursement via partnership contributed 20.2% in Q1FY23 vs 17.4% in Q4FY22 & 7.3% in Q3FY22
- Rise in digital onboarding through E-sign, E-stamp, Digital KYC, Digital NACH

Digital LAP

- Highest ever quarterly disbursement in Q1FY23 with 32.5% QoQ growth
- Focus on end-to-end digital platform
- Rise in Digital onboarding & Digital collections

Digital BL | Digital PL | Digital LTP

- Highest ever quarterly disbursement in Q1FY23
- QoQ disbursement grew 63.1% in Q1 vs 32.4% in Q4FY22 & 15.8% in Q3FY22
- Leadership board position in LTP
- 100% digital journey capability with E-sign, E-agreement, Digital KYC, Digital NACH, Scorecard-based underwriting

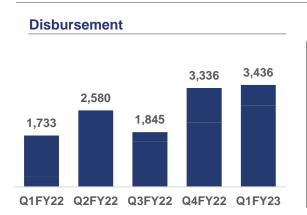
Affordable HL | LAP

- Q1FY23 disbursement more than doubled YoY
- Launched 'MSME' focused secured product upto ticket size of ₹15 lakhs
- Implemented digital onboarding journey for customers

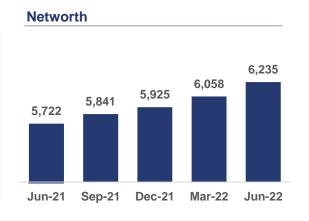
Performance Parameters – Consolidated

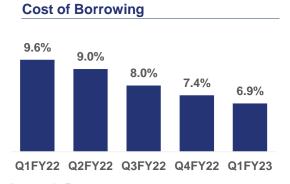
Robust Growth continues | Significant Reduction in CoB, GS3 and NS3















Amounts in ₹ cr

Asset Quality

Reduction in Stage 2 & Stage 3 assets



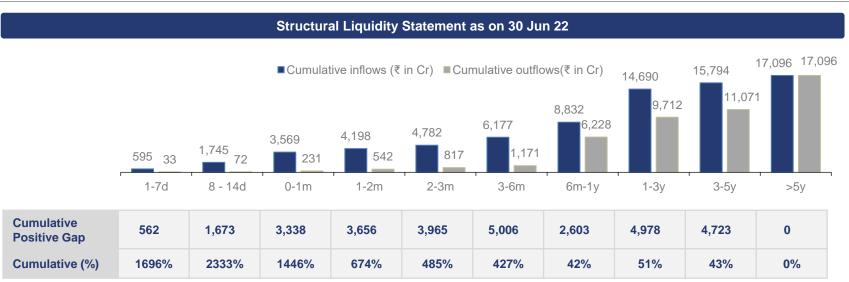
		PFL			PHFL		Co		
	Jun-21	Mar-22	Jun-22	Jun-21	Mar-22	Jun-22	Jun-21	Mar-22	Jun-22
Stage 1 Assets	76.9%	86.7%	90.8%	85.3%	90.8%	92.2%	78.9%	87.8%	91.1%
Stage 2 Assets	16.7%	10.1%	6.6%	12.7%	8.3%	7.0%	15.8%	9.6%	6.7%
Stage 1 PCR	1.6%	1.8%	2.5%	0.4%	0.3%	0.3%	1.3%	1.4%	1.9%
Stage 2 PCR	22.4%	15.8%	28.7%	14.1%	12.8%	11.2%	20.8%	15.1%	23.8%
Stage 1 & 2 PCR	5.3%	3.2%	4.3%	2.2%	1.4%	1.1%	4.5%	2.7%	3.4%
Gross Stage 3 (₹ cr)	638	372	327	59	41	40	697	413	367
Net Stage 3 (₹ cr)	304	144	134	38	26	24	341	170	158
Gross Stage 3	6.43%	3.29%	2.68%	1.95%	0.96%	0.87%	5.38%	2.66%	2.19%
Net Stage 3	3.17%	1.30%	1.11%	1.25%	0.60%	0.54%	2.71%	1.11%	0.95%
Stage 3 PCR	52.4%	61.2%	59.2%	36.5%	37.4%	38.9%	51.0%	58.9%	57.0%

% of on book AUM

- The restructured book reduced to ₹619 cr (3.5% of AUM) as on Jun22 from ₹786 cr in Mar22 (4.7% of AUM)
- Restructured book in 0 bucket was ₹ 280 cr (45% of total restructured assets). However, for the purpose of asset classification and provisioning
 ₹ 453 cr (73% of total restructured assets) have been classified under stage 2
- Provision on restructured portfolio (excluding management overlay provisions for COVID wave 2) stands at ₹ 147 cr (23.7%) as on Jun22

ALM statement and Liquidity – PFL Standalone





Based on PFL standalone numbers

- Liquidity as on 30 June 22 for PFL standalone is ₹ 3,188 cr in the form of cash, cash equivalents and undrawn bank lines
- No cumulative gap in any of the bucket

Profit & Loss Statement – Consolidated



	Amounts in ₹ cr				Α	s % of av	erage AUN	Л
Particulars	Q1FY22	Q4FY22	Q1FY23	FY22	Q1FY22	Q4FY22	Q1FY23	FY22
NII (including fee income)	284	371	398	1,325	7.9%	9.5%	9.5%	8.9%
Opex	155	214	235	742	4.3%	5.5%	5.6%	5.0%
PPOP	129	157	163	583	3.6%	4.0%	3.9%	3.9%
Credit cost	52	3	(12)	93	1.5%	0.1%	(0.3%)	0.6%
Share of profit in JV	4	0	0	2	0.1%	0.0%	0.0%	0.0%
Profit Before Tax	81	154	176	492	2.3%	4.0%	4.2%	3.3%
Exceptional items ¹	0	0	7	0	0.0%	0.0%	0.2%	0.0%
Profit After Tax (PAT)	65	119	141	375	1.8%	3.1%	3.4%	2.5%
Normalized PAT ¹	65	119	131	375	1.8%	3.1%	3.1%	2.5%

¹ Exceptional items include gain on sale of MHDI shares of ₹ 238 cr and one time management overlay/provision of ₹ 231 cr | Normalized PAT excludes the exceptional items

Profit & Loss Statement – Standalone



	Amounts in ₹ cr				A	1		
Particulars	Q1FY22	Q4FY22	Q1FY23	FY22	Q1FY22	Q4FY22	Q1FY23	FY22
NII (including fee income)	231	288	310	1,058	8.7%	10.4%	10.3%	9.8%
Opex	130	169	190	595	4.9%	6.1%	6.3%	5.5%
PPOP	101	119	120	463	3.8%	4.3%	4.0%	4.3%
Credit cost	38	3	(14)	78	1.4%	0.1%	(0.5%)	0.7%
Profit Before Tax	63	117	134	385	2.4%	4.2%	4.5%	3.5%
Exceptional items ¹	0	0	21	0	0.0%	0.0%	0.7%	0.0%
Profit After Tax (PAT)	50	89	124	293	1.9%	3.2%	4.1%	2.7%
Normalized PAT ¹	50	89	100	293	1.9%	3.2%	3.3%	2.7%

¹ Exceptional items include gain on sale of MHDI shares of ₹ 252 cr and one time management overlay/provision of ₹ 231 cr | Normalized PAT excludes the exceptional items

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1	Overview		2-6
2	Executive Summary & Business Update		7-15
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4	Business and Financial Highlights: Subsidiary (PHFL)	•	24-31
4 5	Business and Financial Highlights: Subsidiary (PHFL) Board Members)	24-31 32-33



Poonawalla Housing Finance Limited

(Formerly known as Magma Housing Finance Limited)

(Subsidiary)

Poonawalla Housing Finance – At a glance



- ➤ Poonawalla Housing Finance Limited (PHFL), subsidiary of PFL, is a **national scale affordable segment HFC** with 128 branches in 20 states across India.
- Direct relationship model with the customers 'Go Direct' strategy: 74% of loans through direct sourcing in Q1FY23
- Driving financial inclusion by serving new to credit customers having limited access to formal credit
- ➤ Launched "MSME" focused secured product of ticket size upto ₹15 lakhs to cater the business requirements of MSMEs
- Committed to 'Housing for All' objective of government Enabled 11,500+ customers (>40% of HL) to avail PMAY subsidy and 5000+ customers (>15% of HL) to avail AHF refinance benefit

AUM

₹ **5**,282 cr

+31% YoY | +4% QoQ

Gross Stage 3

0.87%

-107 bps YoY | -9 bps QoQ

RoA

2.4%

+153 bps YoY | -6 bps QoQ

Debt / Equity

3.2x

Q1FY23
Disbursement
₹ 535 cr

+116% YoY | -33% QoQ

Net Stage 3

0.54%

-71 bps YoY | -7 bps QoQ

Networth

₹ 1,114 cr

+11% YoY | +3% QoQ

CRAR

40.9%

Historical Performance - PHFL

Poised for sustainable growth – Directly sourced, Granular, Home loan focus book



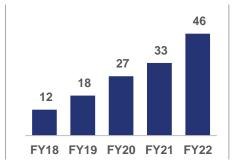
Disbursement



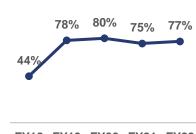
AUM



Live Customers (in 000s)

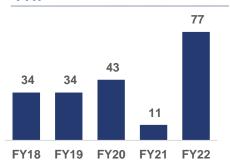


Direct Ratio (Units)

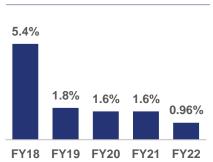


FY18 FY19 FY20 FY21 FY22

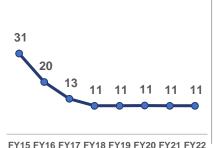
PAT



GS3

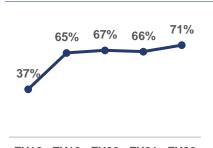


ATS



FY15 FY16 FY17 FY18 FY19 FY20 FY21 FY

HL Ratio (Units)



FY18 FY19 FY20 FY21 FY22

Q1 FY23 Performance Highlights - PHFL

On path to achieve 2025 vision



AUM

5,282

YoY QoQ +30.5% +4.4% СоВ

6.8%

 NIM

7.0%

YoY QoQ +188 bps 4 bps RoA

2.4%

YoY QoQ +153 bps -6 bps

Disbursement

535

YoY QoQ +115.8% -32.9% GS3

0.87%

YoY QoQ -107 bps -9 bps NS3

0.54%

YoY | QoQ | -71 bps | -7 bps

PAT

30

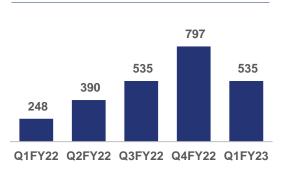
YoY QoQ +247.6% +3.7%

Performance Parameters - PHFL

Significant reduction in CoB



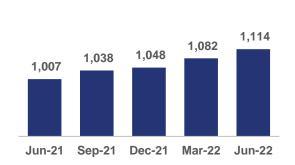
Disbursement



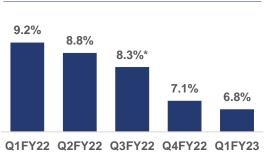
AUM



Networth



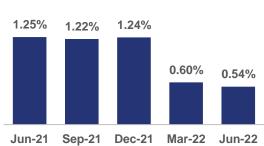
СоВ



GS3



NS3



^{*} Normalized Cost of borrowing excluding one time prepayment charges | Amounts in ₹ cr

ALM statement and Liquidity – PHFL

Well Matched ALM Profile | Adequate Liquidity



Structural Liquidity Statement as on 30th Jun 22



- Liquidity as on 30th Jun 22 was ₹ 1,466 Cr in form of cash and cash equivalents and undrawn documented bank lines
- No cumulative gap in any of the bucket

Profit & Loss Statement – PHFL



		Amount	s in ₹ cr		A	s % of av	erage AUN	Л
Particulars	Q1FY22	Q4FY22	Q1FY23	FY22	Q1FY22	Q4FY22	Q1FY23	FY22
NII (including fee income)	51	82	88	263	5.1%	6.9%	7.0%	6.1%
Opex	28	45	45	147	2.8%	3.8%	3.6%	3.4%
PPOP	23	37	43	116	2.3%	3.1%	3.4%	2.7%
Credit cost	11	1	2	14	1.1%	0.1%	0.2%	0.3%
Profit Before Tax	12	36	40	101	1.2%	3.1%	3.2%	2.3%
Profit After Tax	9	29	30	77	0.9%	2.5%	2.4%	1.8%

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Board of Directors – Poonawalla Fincorp

Experienced & Diversified Board





Mr. Adar Poonawalla Chairman & Non-Executive Director



Mr. Abhay Bhutada Managing Director



Mr. Amar Deshpande
Non-Executive Director



Mr. Sajid Fazalbhoy Non-Executive Director



Mr. Atul Kumar Gupta
Non-Executive Director



Ms. Vijayalakshmi R. lyer Independent Director



Mr. Prabhakar Dalal Independent Director



Mr. Bontha Prasad Rao Independent Director



Mr. G. Jaganmohan Rao Independent Director



Mr. Sanjay Kumar Independent Director

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1	Overview	2-6
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6	Appendix: Digital Capabilities	34-39



Annexure: Digital Capabilities



Building a Tech Led Play



Customers

Self service online web application
Contact center led digital onboarding
Contactless customer service through Bots

Partners

Extended API Infrastructure CRM Extension Market Place Partnerships

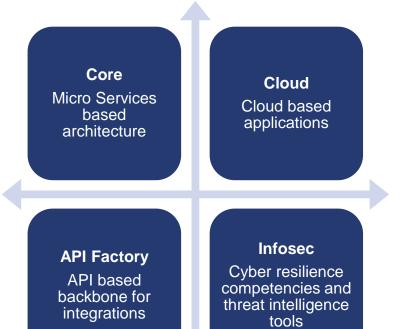
Digitized Operating Layer with controls inbuilt

Sales Team Digitization	Credit Decision Automation	Robotic Process Automation	Digitized Collections
Modular Scalable Secure Analytics Driven Plug & Play Technology			
API Backbone	Cloud Ready Infrastructure	Best-in-Class Infosec	Data Analytics Driven

Deep Investments in Technology



Building an integrated one stop solution for our customers and partners



Omni channel presence getting powered through the data science engine

Digital to the Core

Digitalizing end to end journey



Sales & Onboarding

Digital KYC

TAT Reduction

- CKYC
- EKYC
- VKYC

Operational & Collection Efficiency

Digital Collections

Efficient Collections

- Bharat Bill Pay, UPI
- Payment Gateway, Wallets
- Reduce Non EMI Collection Cost

Distributor Advocacy

System Driven Payouts

- Enabling Rewards & Incentive Campaigns
- Configurable Rule-Based calculation

Smart Contract & Digital EMIs

Digital

Onboarding & Digital NACH

- E-Application & E-Sign
- E-AgreementF-NACH

Unified Payments Platform

Payment platforms

- Integrated across journeys
- Realtime Payment posting
- Smart Reconciliation with Automation

Digital Onboarding for Partners

Digital Onboarding

- Unified Channel Partner Portal
- WhatsApp & Chatbot support
- Instant Reports, Payment Reconciliation

Digital to the Core

Digitalizing end to end journey



24X7 Digital Service

Multilingual Digital Interactions

- WhatsApp, Chat & Email Bot
- IVR Bot, AV Bot (Voice biometric)
- WhatsApp for interactions

Customer Engagement & Service

Customer Advocacy

Digitising Touchpoint VOCs

- Outbound Audio-Visual Bot
- Omnichannel platform for top-up & cross sell offers
- Co-browsing/Video Assist

Portal & Mobile App

Increase Portal Usage

- Digital Lodgment & Workflow Integrations
- Enable Top QRCs on Portal and Mobile App

Straight Through Processing (STP)

STP Ratio Improvement

- Maximum Services on Digital Channels
- Email BOT Increase Auto reply %
- RPAs & Intelligent OCR

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