

Q4FY25 Investor Presentation

April 25, 2025

Sustainable | Predictable | Productive

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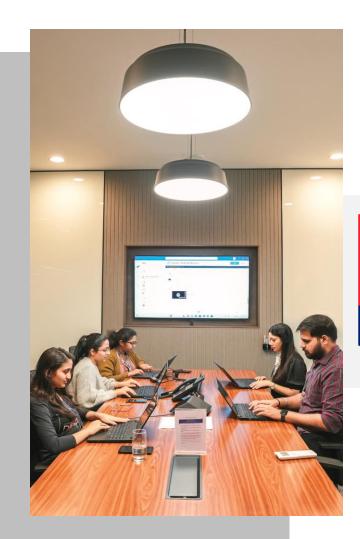




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1. Key Highlights

FY25 recap: Foundation of building blocks



Setting the foundation for the sustainable, predictable and productive business

Our 5 Strategic Blocks

- 1 People
- 2 Products and Distribution
- 3 Analytics and AI
- 4 Technology
- 5 Risk management

Where do we stand

- Strengthened the leadership team
- Foundation for future-ready Agile and Smart organization
- Launched 6 new businesses
- Plan to launch 400 branches in FY26
- Website revamped to support advanced personalization
- Diversified liability strategy with meaningful incremental borrowings through NCDs
- Designed and integrated predictive models across credit life cycle
- Evolution of journeys from physical and digital workflow using predictive models
- AI-first approach across functions: 7 projects delivered and ~18 underway
- Signed MoU with TIH at IIT-Bombay to collaborate and drive cutting edge innovations in organization
- Leverage industry-ready SaaS applications in the near term
- Started data re-architecture to ensure portfolio tracking, reporting and dashboards are managed in most efficient manner
- Risk diversification by launching additional products
- Using AI to strengthen risk management

We achieved

- Robust AUM growth: 42.5% YoY
- ✓ Investments in business for sustainable & profitable growth

FY25- Financial Highlights

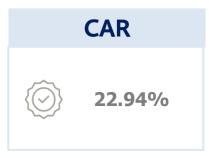
Robust AUM growth and stable asset quality

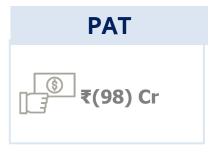














NII includes fee and other income

- Recorded strong AUM growth of 43%
- NII grew by 23% YoY
- Secured : Unsecured on-book mix improved to 57:43 from 49:51 last year
- Investment in 6 new businesses
- One-time accelerated provision in Q2FY25 of ₹ 666 Crore. Improved PCR to 54.47% vs 49.39% last year
- PAT impacted during the year due to onetime Opex and accelerated provisioning on erstwhile STPL book in Q2FY25 and continued investment in the new businesses

Q4FY25- Financial Highlights

Robust AUM growth and stable asset quality



AUM ₹35,631 Cr

↑ 43% YoY ↑ 15% QoQ





CAR









NII includes fee and other income

- Strong AUM growth with momentum primarily across all products
- Secured on-book mix at 57% vs 54% in previous quarter
- 6 new businesses launched
- Credit cost reduced by 27% QoQ
- PAT improved sequentially
- Asset quality remained stable. No accelerated write-off during the quarter
- Capital adequacy ratio remained healthy



2. Business Overview



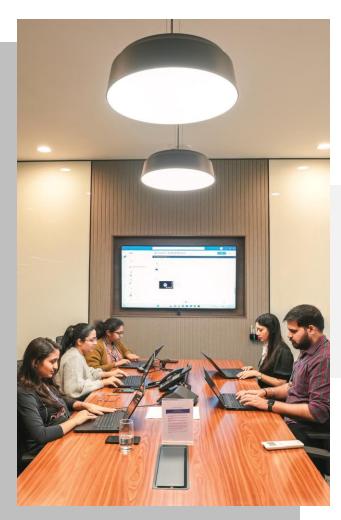




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 - ✓ Business strategy
 - ✓ Products and Distribution
 - ✓ Analytics and Al-first approach
 - ✓ Risk Management
 - ✓ People
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Our Vision and Mission





To be the Most **Trusted Financial Services brand**

- > Trust: Denotes legacy and brand promise
- Financial Services: Holistic term that broadly defines the current and future business expansion



To help our customers succeed financially, and our values guide everything we do: Ethics, Integrity, Inclusion, Teamwork and **strive to be the financial partner of choice for our customers**, aiming to make a positive impact in our communities.

Sustainable, Predictable and Productive business

P

Solidify, Expand and Scale

Shaping up a Sustainable, Predictable and Productive Business

FY25 onwards

Aspiration for 5-6x AUM over next 5 years

Solidify

- Deep Product and Risk expertise in each of our asset classes that blends decades of experience with sharp and proven capabilities on what works
- Culture of passion, driving execution & results with speed and scale
- Al-first approach across functions

Industry-first digital journeys 24X7
 will build scale over 3-4 quarters

Expand

- Diversified portfolio across secured and unsecured products: Launched 6 new products
- Expanding 'Phygital' model: Plan to launch 400 branches in FY26
- Launch of new businesses and plan of 400 gold loan branches in FY26 will witness Opex increase in first 2 quarters, however, by Q4FY26, we anticipate Opex as % of AUM to stabilize at prudent levels, reflecting operational efficiencies & scalability

Scale

- Investing in digital marketing at scale, conducting over 100 experiments across web & app platforms: To add value to performance marketing optimization and lower CAC
- Website development for digital acquisition & service
- Advancing Channel
 Partnerships: Onboarding dealers, DSAs, partners across geographies
- Deepening customer engagement and stickiness
- Cross-sell to customer cohorts for high customer lifetime value at lower acquisition cost
- Gaining market share each year

Becoming the financial partner of choice for our customers

New products launched

Risk diversification and Cross-sell flywheel



New products launched













PL Prime

- Launched industryfirst PL Prime Digital 24x7 in March-2025
- Quality of customers
- Foundation for crossselling other products
- Launched digital journeys and physical distribution platform
- For Salaried customers of top corporates

Education Loans

- High Customer Lifetime Value
- Well-defined end use
- Cross sell opportunity to both parents and students

CVs

- Secured business
- Low finance penetration in Used CVs
- Cross-sell opportunity
- Focus on Used CVs

Consumer Durable

- Build large customer franchise
- Become a household brand
- Brand visibility across geographies
- Build high yielding cross-sell models
- Cross-sell opportunity for other products

Shopkeeper Loans

- Business happens at POS
- Both physical and digital models
- No incremental branch infrastructure cost

Gold Loans

- Secured business
- Geographical
 expansion: High
 potential in T2/T3
 markets
- 400 branches to be launched in FY26 with very strong cross-sell machine
- High RoA business

Launch Time

August-2024

March-2025

April-2025

Delivering comprehensive financial solutions

Optimised secured and unsecured mix of products





Loan Against Property

- Loan from ₹51 lakhs to ₹25 crore
- Tenure: 3-15 years



Business Loan

- Loan from ₹5 lakhs to ₹75 lakhs
- Tenure: 6 to 48 months



Pre-Owned Car

- Loan ₹2 lakhs to ₹75 lakhs
- Tenure: 12 to 72 months



Digital PL

- Loan from ₹50K to ₹5 lakhs
- Tenure: 24 to 36 months



Professional Loan

- Loan ₹1 lakh to ₹75 lakhs
- Tenure: 12 to 60 months



Mid-market and NBFC

- Secured loans
- Loans to well-rated selected corporates



Machinery & Medical Equipment Loan

- Machinery Loan from ₹5 lakhs to ₹5 Crore; 12-60 months
- Medical Equipment Loan from ₹5 lakh to ₹10 Crore; 12-84 months

Prime Personal Loan

- Loan from ₹1 lakh to ₹50 lakhs
- Tenure: 12 to 84 months



Education Loan

- Loan from ₹1 lakh to ₹3 Crore
- · Tenure: Up to 15 Years



Commercial Vehicle Loan

- Loan from ₹75,000 and ₹1 lakh for Used & New CV respectively and upto ₹1 Crore
- Tenure: 12-60 months



Shopkeeper Loan

- Loan from ₹1 Lakh upto ₹15 Lakhs
- Tenure: 6-48 months



Consumer Durable Loan

- Loan from ₹5,000 to ₹5 Lakhs
- Tenure: 3-24 months



Gold Loan

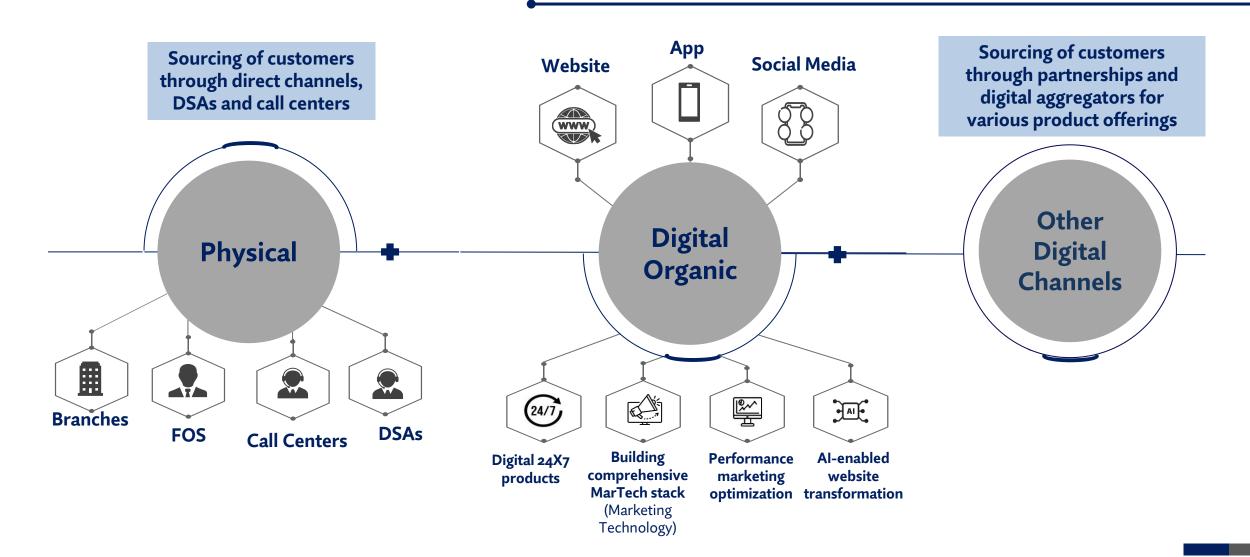
- Loan from ₹25,000 to ₹50 Lakhs
- Tenure: Upto 12 months



Phygital Distribution Model

An architecture for customer sourcing





Leveraging data analytics

Application across Product & Credit lifecycle





Prospect Acquisition

Storage

Cleansing

Profiling

Enrichment DQI



Pre-Sourcing

Market Insights

Propensity Models

Persona

Personalized Nudges



Acquisition

Application Models

Multi-Bureau

Banking Models

Ensemble Models

Affluency Models



Fraud Control

Identify Theft

Intent Risk

Graph Analytics

Document Tampering



Post Sourcing

Behavioural Score

Cross Sell Models

Churn Analytics

Limit

Enhancement/
Reduction Models



Collections

Early Bucket Models

Channel Analytics

Allocation Optimizer

Recovery Models

Powered by Enriched Data and Capability Stacks



Data Marts





Al/ ML Techniques





Hyper personalization







Enriched Customer Experience

Al-led digital strategy



One-stop shop for customer servicing and value-added services

Disbursement through App for PL has already picked-up and web-based loan applications and complete digital onboarding will be replicated for other consumer products

Digital Onboarding

Account Aggregator based Banking

Alternate Data

Dedicated Customer App & Call Support

eKYC & Signing

AI & ML models

Intelligent System Based Decisioning

App will evolve as a one-stop shop for customers

Servicing Features

Enhancement of the interface to improve interactivity and usability

Engagement Features

Enhanced value-added services for customers

Specific AI projects have been launched

Al-Solutions transforming our functions



Improving Risk efficiency, Higher Productivity and Enhancing Customer experience

25 AI-Solutions | 7 Successfully Delivered and 18 Underway

Functions	HR -4	Customer Service-4	Analytics-1	IT-2	Credit & Risk -4
Projects	Recruitment AI-led Talent Acquisition	Quality Assessment tools for calls & emails	Agentic Layer automating data discovery, model	DartGenie: Teams can directly create and build reports using natural	AI-powered tools to streamline the operational aspects of the underwriting process 1. AI-based support tools for faster and standardized data interpretation
	Employees: 1. MS-Teams based Employee conversational agent 2. Early Warning System	Predictive Analytics for Anticipating Customer Needs Customer Service AI agent (with voice and chat) Human Agent Assist	algorithm selection, and repository creation for efficient review	language 2. BuildBuddy: Integrating Co-Pilot with existing toolkits to boost development efficiency and accelerating deployment	2. Optimized document parsing and validation to assist credit teams in decision workflows 3. Enhanced multi medium customer and stakeholder communication automation in the underwriting process Collection-1
	3. Skill Building & Enhancement Assistant	Admin and Infrastructure-2			Unified Platform transforming collections journey
		AI-driven Agreement Validation. Legal document vetting, Title Search, contract analysis, etc. in multiple languages			Audit and Compliance-5 AI-based Regulatory requirement scanning & Recommendation provider
		Operations-2			Collaborated with ServiceNow to deploy Generative AI solutions for audit and governance.
		RC Limit Management Operation Governance			Anomaly detection in Accounts Proactive Portfolio Monitoring Develop Suspicious Transaction Report with help of AI/ML/LLM

Project Implemented

Project Underway

Enhanced Customer Experience | **Higher Productivity** | **Improved risk efficiency**

Risk Management integrated into the strategy

Comprehensive risk management framework





Risk Management Strategy



Focus on Retail Lending Creating a **granular** retail loan portfolio with **low concentration risk** and prudent mix of secured and unsecured offerings



Product Diversification **Diversification** of product portfolio for risk-calibrated growth; Catering to all segments of the economy viz. Individuals, MSMEs, Corporates



Extensive use of Analytics

Leverage bureau information as well as alternate data for **sharper risk segmentation**; Granular customer segmentation for calibrated risk-rewards



Strengthening Monitoring & Governance

Enhanced credit risk monitoring with focus on **real-time Through-The-Door (TTD)** portfolio quality; Product program approach with well-defined risk triggers



Strengthening Lending Framework Leveraging technology through use of AI/ML for predictive risk modeling and credit scoring; Initiative to use technology in Risk Management

Adopting an industry-first approach in Collections

Leveraging Technology, Analytics and Al





Use of Technology and driving adoption across the frontline teams

- Deploying Automated allocation systems to enhance speed of collections
- Implementing Real-time performance monitoring dashboards and robust review mechanisms
- Campaign management smart platform to optimize campaign performance and manage multichannel communication effectively

2

Application of **Analytics & AI** – optimal use of **structured & unstructured data**



- 1 Risk ranking ML models based on internal & external data points
- Question 2 deployment for making use of unstructured data
- 3 Self-learning designs for campaign optimization

3

Transforming into operational efficiencies & enhancing stakeholder experience



- Optimize the bandwidth of line management teams and optimize productivity
- Enhanced visibility of team's performance to internal and external stakeholders
- 3 Prepare for scale
- 4 Enhanced compliance and governance mechanisms

Driving higher Productivity & Operational Efficiency



Enhanced decision making and predictive accuracy



Higher Collection efficiencies

Continued focus on strategic initiatives to enhance collection infrastructure

Deepening engagement with all stakeholders

Fostering strong relationships across the value chain



Employees

- Implementation of robust engagement framework to foster a vibrant and connected workplace
- Comprehensive Programs and initiatives aimed at nurturing and building future leaders
- Framework in place to deepen Connect with employees for addressing concerns and celebrating success
- Talent development and succession planning



Channel Partners

- Increase partner visibility and reward & recognize them in their growth journey
- Enhance transparency & turn around time (TAT) through seamless business processes & technology
- Upgrade to a quick and effective feedback and query resolution mechanism



Customers

- Holistic customer engagement plan
- Personalize services and products to meet customer expectations
- Strengthen quick and effective query resolution mechanism

Human Resources: Planned Innovations and Goals



HR Vision

To enable both HR and employees to complete HR-related tasks with minimal effort, aiming to achieve "Zero Clicks" experience

- 1 Employee Development
 Prioritizing employee development by continuous learning and interventions to enhance productivity and ensure their long -term success
- 2 Candidate Experience
 Al-enabled systems providing the best support throughout the application process to prospective candidates
- 3 Employee Lifecycle Management:
 Al-enabled tools for continuous support to
 employees from Onboarding to Career Development
 Focus on employee wellbeing
- **4 Empowering Managers**Managers to be equipped with Al-driven insights empowering decision making

Smart

Our Culture

Customer-First

Governance-First

Risk-First

AI-First

Impact

Increased engagement with employees promoting their learning and development, navigation of career paths, and informed career choices

Better outcomes for both the candidates and our hiring process.

Transforming various stages of employees' journey.

Fostering employee engagement with enhanced satisfaction and focus on wellness

Improving managerial efficiency and fostering leadership development.

Leveraging Artificial Intelligence (AI) and Machine Learning (ML), emphasis on Large Language Models (LLMs), to drive towards goal of "Zero lag" in resolving employee queries





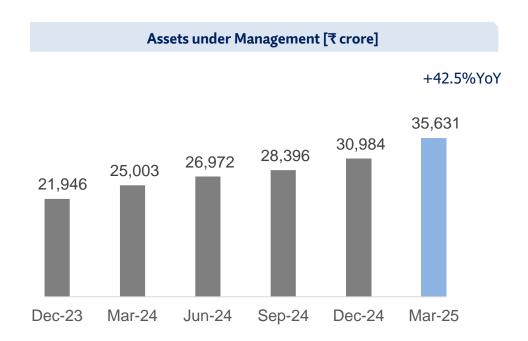
3. Financial Overview

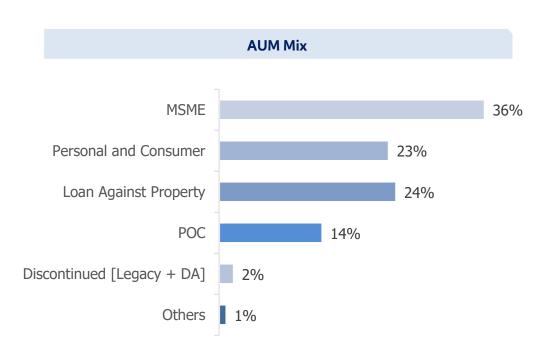
Assets Under ManagementSolid AUM growth with right product mix



Robust AUM growth across all products

Secured to Unsecured on-book mix at 57:43. Secured book mix increased by 254bps QoQ.



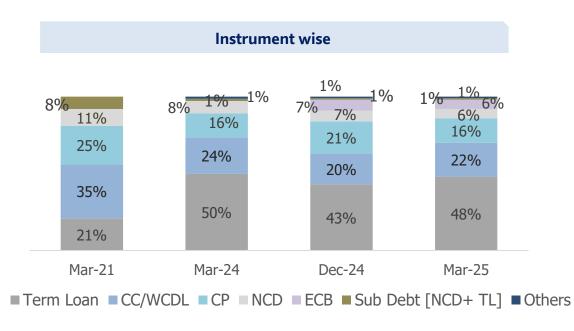


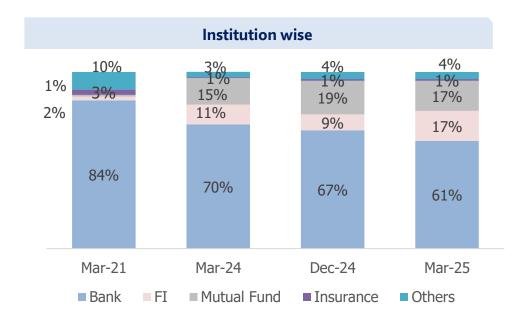
Composition of Borrowings

Diversified liability profile



- Total borrowings as on Mar 31, 2025, at ₹ 25,881 crore. Diversified borrowings across instruments and institutions.
- 70% of borrowings are on variable rate
- Low leverage with D/E of 3.2x, providing enough headroom for growth
- Healthy mix of Short-term and Long-term borrowing ensuring positive ALM and optimized cost of borrowing



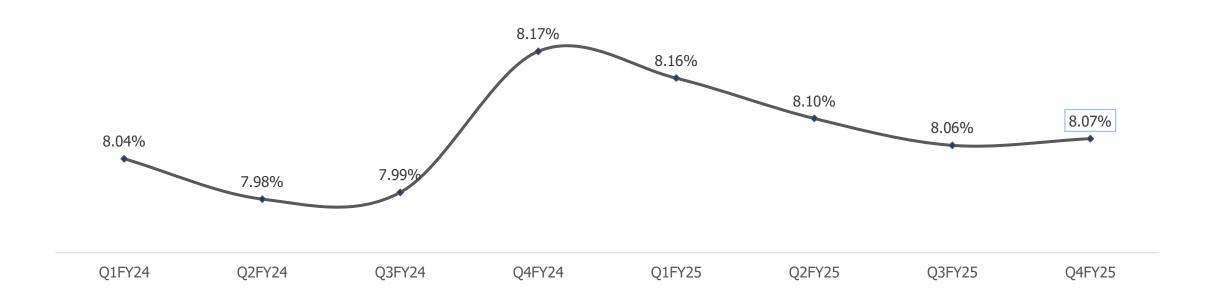


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Optimizing Cost of Borrowing



Cost of borrowing remained flat despite an increase in the share of long-term borrowings

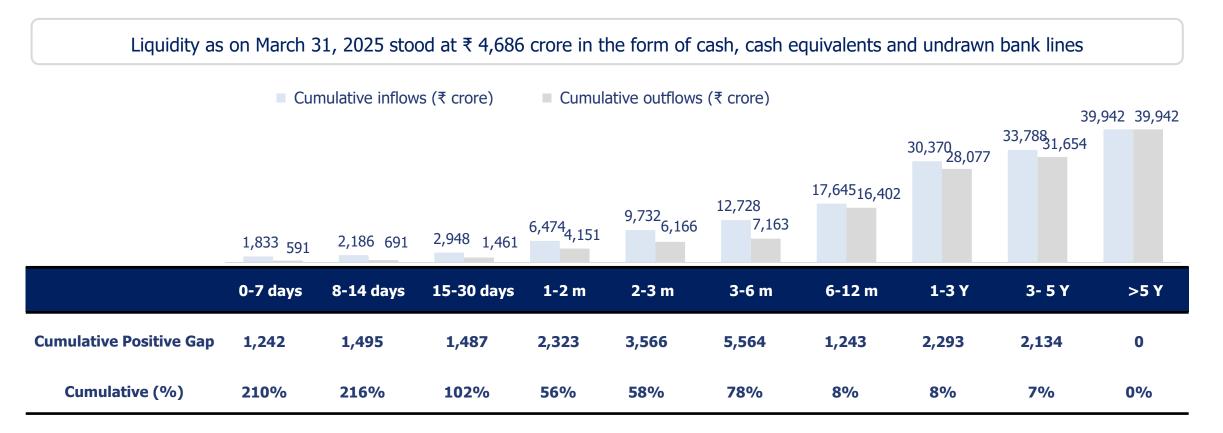


- During April-2025, we raised ₹1,525 Cr through NCD issuance subscribed by 5 top mutual funds and a bank
- With this, NCD contribution increased to ~12% of total borrowings (~6% as of March-2025)

ALM statement and Liquidity



Structural Liquidity Statement as on March 31, 2025



Aim to further increase Long Term borrowings with greater focus on NCDs

Credit Rating Highest rating - AAA





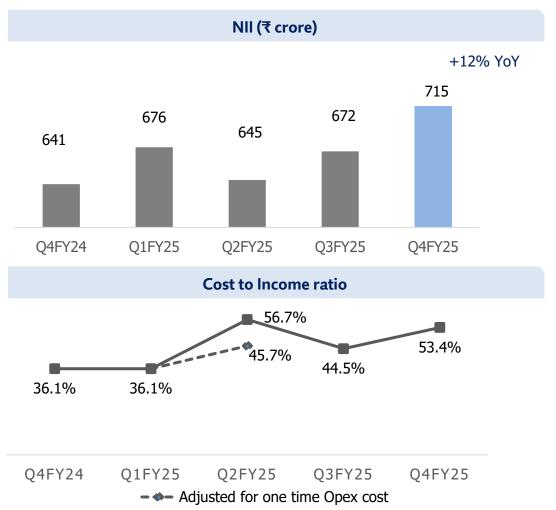


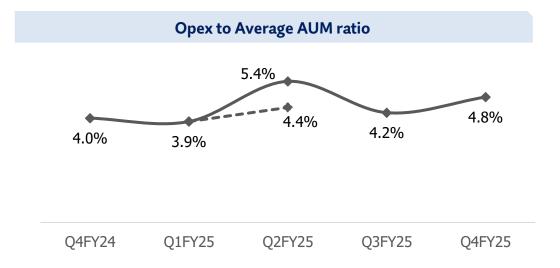
^{*}Long-term rated instruments includes Bank Facilities, NCD and Subordinated Debt | **Short-term rated instrument includes Commercial Paper

Net Interest Income (NII) and Operating Expense

P

Consistent growth in net interest income; Investing in new businesses





- NII grew by 12% YoY despite higher secured mix
- Investment in the new businesses
- Opex to Average AUM stood at 4.8%: Operating costs will show an increase in the first two quarters, however, by Q4FY26 we anticipate that our operating costs as a % of AUM will stabilize at prudent levels, reflecting operational efficiencies and scalability

One-time Opex of ₹ 71 Crore in Q2FY25

Asset Quality Trend





- ➤ Stable Asset Quality with GNPA at 1.84%; NNPA at 0.85%
- > PCR stands at 54.47%
- Credit cost reduced from ₹ 348cr in Q3FY25 to ₹253cr in Q4FY25; reduction of 27%

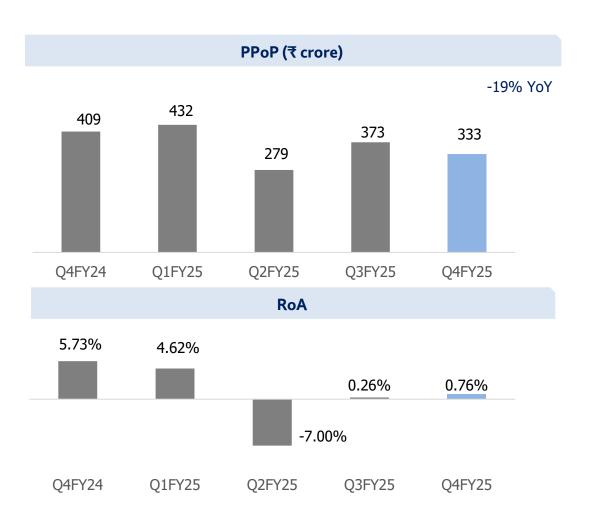
GNPA and NNPA						
→ GNPA →	NNPA					
1.16%	0.67% 0.32%	0.33%	0.81%	0.85%		
Q4FY24	Q1FY25	Q2FY25	Q3FY25	Q4FY25		

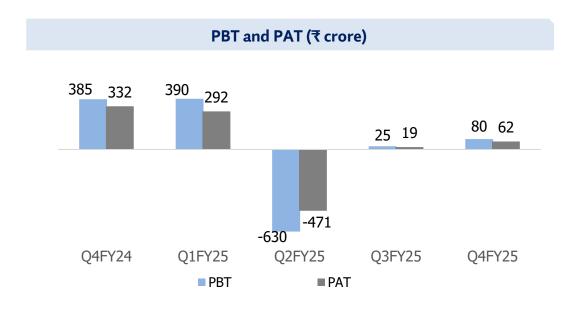
Particulars (₹ crore)	Mar-24	Jun-24	Sep-24	Dec-24	Mar-25
Stage 1 Assets	22,204	23,903	24,771	27,811	32,417
Stage 2 Assets	615	713	764	748	624
Stage 1 PCR	3.4%	2.0%	2.8%	2.1%	1.4%
Stage 2 PCR	19.3%	14.4%	34.3%	30.4%	27.3%
Stage 1 & 2 PCR	3.9%	2.3%	3.7%	2.8%	1.9%
Gross NPA (Stage 3)	268	166	547	539	619
Net NPA (Stage 3)	136	79	85	233	282
Gross NPA (%)	1.16%	0.67%	2.10%	1.85%	1.84%
Net NPA (%)	0.59%	0.32%	0.33%	0.81%	0.85%
PCR (%)	49.39%	52.53%	84.47%	56.79%	54.47%

Profitability



Building new businesses for sustainable, predictable and profitable growth





- PPoP lower due to investment in new businesses and skew to secured book
- Credit cost reduced by 27% QoQ

Profit & Loss Statement



₹ crore	Q4FY24	Q3FY25	Q4FY25	FY24	FY25
Total Interest Income	844	999	1,068	2,904	3,875
Interest expenses	281	385	458	955	1,515
Net Interest Income (NII)	563	614	610	1,949	2,359
Fee & Other Income	36	58	77	137	242
Net gain on fair value changes	1	-	-	2	-
Net gain on derecognition of financial instruments	41	-	27	109	106
NII (inc. fees and other income)	641	672	715	2,197	2,708
Operating expenses	231	299	382	807	1,291
Operating profit	409	373	333	1,389	1,417
Credit cost	24	348	253	72	1,553
Profit/(Loss) before tax (Incld. Exceptional Item/one-time expense)	385	25	80	2,539	(135)
Tax	54	6	18	483	(37)
Profit/(Loss) after Tax (Incld. Exceptional Item/one-time expense)	332	19	62	2,056	(98)
Exceptional Item/One-time expense	-	-	-	1,221	(736)
Profit/(Loss) Before Tax (excl. Exceptional item/one-time expense)	385	25	80	1,317	601
Profit after Tax (excl. Exceptional Item/one-time expense)	332	19	62	1,027	453

^{₹ 736} Crore includes one-time Opex of ₹ 71 Crore and one-time provisioning of ₹666 Crore on STPL book ₹1,221 Crore is income from sale of housing subsidiary net of provisions

Balance Sheet



₹ crore	Mar 31, 2024	Dec 31, 2024	Mar 31, 2025
Cash & Bank Balances	269	114	32
Receivables	29	30	19
Loans	22,046	27,962	32,695
Investments	878	1,230	1,341
Other Financial Assets	258	199	185
Non-Financial Assets	556	697	707
Total Assets	24,036	30,232	34,979
Borrowings	15,080	21,338	25,881
Other Liabilities	840	838	974
Share Capital	154	155	155
Reserves & Surplus	7,962	7,901	7,969
Total Liabilities	24,036	30,232	34,979



4. Board of Directors, Management Team, ESG and Awards

Board of Directors

Commanding the course with the best governance standards





Mr. Adar Poonawalla Chairman & Non-Executive Director

CEO of the Serum Institute of India (SII), the world's largest vaccine manufacturer by the number of doses produced and sold a year Graduated from the University of Westminster in London Founder of Poonawalla Fincorp and Villoo Poonawalla Charitable Foundation-launched to focus on increasing education, healthcare, safe water and environmental sanitation



Mr. Arvind Kapil Managing Director & CEO

Served as HDFC Bank's Group Head overseeing the mortgage banking business with a book size of 7.5 lakh crore. Also spearheaded the retail lending franchise at the HDFC bank. With an illustrious tenure spanning over 25 years, Mr. Arvind Kapil has been a trailblazer in harnessing digital solutions to revolutionise customer experience and groundbreaking innovations



Mr. Sunil Samdani Executive Director

Seasoned financial professional and a strategic thought leader, with over two decades of rich experience in the BFSI sector. Served as Executive President and Chief Financial Officer of Bandhan Bank,. Chief Financial Officer at Karvy Financial Services Limited, where he set up the treasury and finance functions for the NBFC



Ms. Sonal Sanjay Modi Non -Executive Director



Mr. Sanjay Kumar Independent Director



Mr. Prabhakar Dalal Independent Director



Mr. Kewal Kundanlal Handa Independent Director



Mr. Bontha Prasad Rao Independent Director



Ms. Kemisha Soni Independent Director



Mr. Rajeev Sardana Independent Director

Management Team

Leading the next phase of growth





Mr. Arvind Kapil **Managing Director & CEO**

Education: AMP-Harvard Business School, Masters

program - IIM-B

Experience: HDFC Bank



Mr. Sunil Samdani **Executive Director**

Education: CA, EDP from

Experience: Bandhan Bank



Mr. Sanjay Miranka **Chief Financial Officer**

Education: CA and CS **Experience:** Aditya Birla

Finance



Mr. Shriram V. Iyer **Chief Credit & Analytics** Officer

Education: MBA, MDP-IIM-A

Experience: HDFC Bank



Mr. Vikas Pandey **Chief Business Officer -Consumer Business Education**: MBA **Experience:** HDFC Bank



Mr. Veeraraghavan lyer **Chief Business Officer – Commercial Business**

Education: MMS, BE **Experience:** HDFC Bank



Mr. Harsh Kumar **Chief Human Resources Officer**

Education: MBA- HR and BE **Experience:** CSB Bank, HDFC

Bank



Mr. Bhaskar Pandey **Chief Risk Officer**

Education: MBA and MCA **Experience**: HDFC Bank



Mr. Bholananda Behera **Chief Compliance Officer**

Education: MBA HR, PG-Senior Leadership XLRI **Experience**: HDFC Bank,

Canara Bank



Mr. Nitin Sane **Chief Internal Auditor**

Education: PGDM in Financial Management, Masters in Criminology **Experience**: Rabo Bank

Group



Mr. Salil Hajarnis **Chief Technology Officer**

Education: BE, PGDM **Experience**: Fiserv,

Capgemini

ESG delivering sustainable long-term value to stakeholders

Prioritising responsible business practices



Our Approach

Environment

We are committed to sustaining our environment by responsibly maintaining and optimising our assets regularly. Our key initiatives would lead our business operations to run smoothly and create a friendly environment for all.

Social

We are committed to investing proactively in our workforce and fostering positive relationships with external stakeholders, including customers, lenders, vendors, and communities. Our social commitment is centred on prioritising people and building lasting partnerships for mutual benefit.

Governance

We are committed to strong governance that encompasses all of our business drivers, including strategic depth, code of conduct, board membership, risk management, and guiding principles.

Metrics

5575.05 g₃

Total energy consumed

Implemented energy saving measures

0.40 tCO2/H

Total Scope 1 and Scope 2 emissions intensity per rupee of turnover

82.78%

Reduction in ewaste generated vs FY23

- Responsible e-waste disposal mechanisms in place
- Reduction in paper usage- digitalising processes and encouraging paperless transactions
- Promoting responsible paper use re-using printouts and providing digital alternatives for customer communications.

647

Students supported financially for pursuing education

100%

Beneficiaries from vulnerable and marginalised groups

Ensuring compliance with regulatory changes

Maintaining the governance standards

Emphasis on financial integrity, ethical conduct, transparency, and trust

Awards and Accolades

Industry Recognition for our brand



Human Resource



Certified as a great workplace by Great Place To Work (GPTW) from January 2024



India's Best Workplace in Health & Wellness 2023



Recognised as The Most Preferred Workplace 2023-24

Brand & Marketing



The Great Indian BFSI Customer Education Campaign of the Year



The Great Indian BFSI Anthem of the Year



The Great Indian BFSI
THE
GREAT
INDIAN
Campaign of the Year

At 4th edition of The Great India BFSI Awards 2024

Risk Management



Outstanding Risk Management Initiative



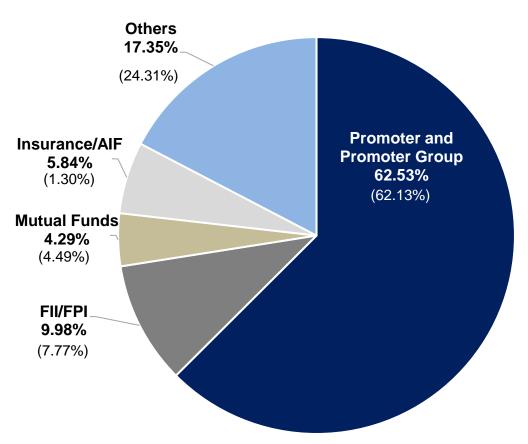
Outstanding Security Awareness

At 4th edition of ELETS BFSI Security Summit

Shareholding Pattern



Shareholding Pattern (Quarter ending March-2025)



Figures in bracket represent data for quarter ending March-2024

Top Institutional Investors

Kotak Mahindra Mutual Fund

Life Insurance Corporation of India

SBI Life Insurance

Amansa Holdings Private Limited

Franklin Templeton India Fund

Kotak Funds - FPI

Bank Muscat India Fund

Bandhan Mutual Fund

ICICI Prudential Life Insurance

Kuwait Investment Authority Fund

RIMCO India Limited

Aditya Birla Mutual Fund

Government Pension Fund Global

Vanguard

Ishares Core MSCI Emerging Markets ETF

Emerging Markets Core Equity Portfolio Of DFA Investment

Dimensions Group Inc.

State Street Global Funds

Abu Dhabi Investment Authority



Thank You!

For further information, please contact:

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